(For candidates admitted from 2015-2016 onwards)

M.Com. DEGREE EXAMINATION, NOVEMBER 2023.

Financial Management

STRATEGIC MANAGEMENT

Time: Three hours Maximum: 100 marks

SECTION A — $(10 \times 2 = 20)$

Answer ALL questions

- 1. What are business level strategies?
- 2. List out the other internal factors influences the decision making process.
- 3. What is micro environment?
- 4. What is social responsibility and examples?
- 5. What is corporate strategy?
- 6. Why is strategic alliance important?
- 7. Write a note on strategy implementation.

- 8. What are functional strategies in strategic management?
- 9. Define managing change.
- 10. What is surveillance control in corporate strategy?

SECTION B — $(5 \times 7 = 35)$

Answer ALL questions.

11. (a) Write down the scope of strategic management.

Or

- (b) Briefly explain the benefits of strategic planning.
- 12. (a) What are the factors to consider in situation analysis?

Or

- (b) State the various external environment factors in strategic decisions.
- 13. (a) Write down the different types of strategic alliance.

Or

(b) Briefly explain the steps of strategy formulation.

14. (a) What are the strategies used in production planning and scheduling?

Or

- (b) State the steps involved in implementing a strategy.
- 15. (a) What are the various barriers in evaluation and control?

Or

(b) Briefly explain the steps of the strategic control process.

SECTION C — $(3 \times 15 = 45)$

Answer any THREE questions

- 16. Explain the various characteristics of strategic decisions.
- 17. Enumerate the role of social responsibility in business ethics.
- 18. Analyze the Porter's five forces model.
- 19. Discuss the various objectives of functional strategies.
- 20. What are the areas influencing the management of technology and innovation? Discuss.

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